



MEETING TITLE Trust Board Meeting in Public		MEETING DATE 30/07/2020	
TITLE of PAPER	Publishing the YAS Digital Strategy 2018-2023	PAPER REF	TB20.023
KEY PRIORITIES	Equip our people with the best tools, technology and environment to support excellent outcomes Deliver the best possible response for each patient, first time Be a respected and influential system partner, nationally, regionally and at place		
PURPOSE OF THE PAPER	<i>The YAS Trust Board sitting in private agreed the YAS Digital Strategy 2018-2023 in September 2019 subject to an amendment and review by the new CIO. These have been completed and the Digital Strategy now needs to become a published document.</i>		
For Approval	<input checked="" type="checkbox"/>	For Assurance	<input type="checkbox"/>
For Decision	<input checked="" type="checkbox"/>	Discussion/Information	<input type="checkbox"/>
AUTHOR / LEAD	Ola Zahran	ACCOUNTABLE DIRECTOR	Simon Marsh
DISCUSSED AT / INFORMED BY – the YAS Digital Strategy was developed in 2019 and agreed by TEG and TMG and finally in private at the Trust Board in September 2019 “subject to amendment of the Governance and Assurance paragraph at Page 31 of the document and sharing for review with the new Chief Information Officer once in post”			
PREVIOUSLY AGREED AT:	Committee/Group: Trust Executive Group Trust Management Group		Date:
RECOMMENDATION(S)	The YAS Trust Board agree to publish the amended and reviewed YAS Digital Strategy 2018-2023		
RISK ASSESSMENT		Yes	No
Corporate Risk Register and/or Board Assurance Framework amended <i>If 'Yes' – expand in Section 4. / attached paper</i>		<input type="checkbox"/>	<input type="checkbox"/>
Equality Impact Assessment <i>If 'Yes' – expand in Section 2. / attached paper</i>		<input type="checkbox"/>	<input checked="" type="checkbox"/>
Resource Implications (Financial, Workforce, other - specify) <i>If 'Yes' – expand in Section 2. / attached paper</i>		<input checked="" type="checkbox"/>	<input type="checkbox"/>
Legal implications/Regulatory requirements <i>If 'Yes' – expand in Section 2. / attached paper</i>		<input type="checkbox"/>	<input checked="" type="checkbox"/>
ASSURANCE/COMPLIANCE			
Care Quality Commission Choose a DOMAIN(s)			
NHSI Single Oversight Framework Choose a THEME(s)		7. None of the above	

Publishing the YAS Digital Strategy 2018-2023

1. PURPOSE/AIM

- 1.1 The YAS Trust Board sitting in private agreed the YAS Digital Strategy 2018-2023 in September 2019 subject to an amendment and review by the new CIO. These have been completed and the Digital Strategy now needs to become a published document.

2. BACKGROUND/CONTEXT

- 2.1 The YAS Digital Strategy 2018-2023 has been used to inform various Trust digital initiatives since being drafted. The strategy is still current and is therefore suitable for entering into the public domain. The incoming CIO has reviewed the strategy and approves its contents. The changes to the governance section have been made in conjunction with the Executive Director of Quality, Governance and Performance.

The strategy now needs to be made public and published on the Trust's internet site

3. PROPOSALS/NEXT STEPS

- 3.1 Once approved at the YAS Board in Public, the strategy will be published on the Trust's internet site.

4. RISK ASSESSMENT

- 4.1 The strategy is currently dated 2018-2023 and while still applicable to the overall Trust digital enablement, recent developments related to COVID19 and enhanced ways of working, particularly in support of remote staffing, clinical video consultations and a range of other digitally influenced activities, means that some sections need to be updated. It is proposed that a further Digital Strategy update for 2021-2026 is produced during the 2021-2022 financial year incorporating these changes and subsequent technology improvements driven by central bodies including NHSD and NHSX

Delivery of the digital strategy requires a skills and capacity improvement as part of a revised Target Operating Model (TOM). These were recommendations made in various TEG approved consultancy and audit work in 2019. This TOM work is being undertaken now in conjunction with PA Consulting and will likely result in an increase of staff and associated budget to support the digital strategy implementation. The TOM design will be published in September 2020.

5. RECOMMENDATIONS

It is recommended that the YAS Trust Board;

- agree to publish the amended and reviewed YAS Digital Strategy 2018-2023

6. APPENDICES/BACKGROUND INFORMATION

- YAS Digital Strategy 2018-2023 revised on 11th June 2020.
- Original Digital Strategy Presentation dated November 2019